## 11. Az új tudományos eredmények összefoglalása, a munka értékelése tartalmi és módszertani szempontból, esetleges különvélemények, a bírálóbizottság állásfoglalása a nyilvános vitában vitatott kérdésekről:

Dr. Herbert Strunz's PhD dissertation titled Management in the Armed Forces is within the scope of the disciplinary requirements of the Miklós Zrínyi National Defense University and its PhD Institute in Military Technology.

The dissertation meets all formal and essential requirements of the PhD Dissertation Regulations of the University. The high level of presentation demonstrated the applicant's knowledge of the specific literature and his developed analytical skills in the subject.

The main aim of the dissertation was the investigation of use of business management methods for analyzing military administration and the enhancement its effectiveness. The scientific problem is real and actual.

The author has divided his PhD dissertation into two main chapters.

The first chapter discusses the defense administration in military management. The chapter gives a good summarization and analysis the function and characteristics of military management and investigates the role of economic factors.

The second chapter investigates the public management and its application in the defense administration. In this chapter the author gives new approaches in the business administration related fields like human resource management, organization and planning, logistics, procurement, and outsourcing.

The author analysed and used critically the processed literature. At the end of the dissertation the author listed more than 700 books and articles. However, the dissertation itself uses only 80 cited references, so the listed processed literature could be unnecessary, but in this case it can be accepted because it gives a very good literature summary of the investigated theme.

The committee declares that Dr. Herbert Strunz is an expert on his field, he achieved the key research targets, proving this way his ability and scientific knowledge to conduct a high level of research project on his own in the scientific fields connected to his dissertation.

The committee accepts the following findings of Dr. Herbert Strunz as new scientific results:

- Analysing the military administration it has been proven that it is absolutely necessary to implement the principles of an economic interpretation in the context of military administration;
- Management of the military as an enterprise after the parameters of public management guarantees the achievement of the following targets and results in more effective way: Strengthening of the strategic leadership on the political level and comprehensive, target oriented delegation of task fulfilment to the level of administration.
- 3. The following measures for a successful and sustainable application of the above mentioned implications would have to be fulfilled: To achieve a certain basic understanding of an enterprise named military for a leadership, which is strongly oriented according to the point of view of business management; the application of this basic understanding in the realisation of business thinking and action taking all fields and all levels.

Based on the above detailed reasons the committee of the doctoral dissertation examiners proposes to the Doctoral Council of the ZMNDU the granting of the PhD degree to Dr. Herbert Strunz in the Sciences of Military Technology.